

Cross-Sector Coordination in Practice



Ghana's Intra-Country Coordination Committee to fight NTDs

Global Health Science and Practice Technical Exchange
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Session Outline

1. Role of country ownership in shaping cross-sector coordination for NTDs
2. Technical framework for establishing a responsive cross-sector coordination platform
3. Revamp and revitalization of the Intra-Country Coordination Committee (ICCC) in Ghana
4. ICCC cross-sector collaborative approaches to oversee NTD programming and mainstream NTD interventions

Learning Objectives

- Understand the technical framework and systematic processes for establishing a cross-sector coordination mechanism to support the control and elimination of NTDs
- Reflect on how dedicated country ownership and commitment to cross-sector collaboration can effectively contribute to the long-term impact of a country's NTD programming interventions

The Role of Country Ownership in Shaping Cross-Sector Coordination for the Fight Against NTDs in Ghana

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Program Manager, Neglected Tropical Diseases Program (NTDP),
Ghana Health Service (GHS)



Overview of Ghana's Neglected Tropical Diseases (NTDs)

- The Ghana Neglected Tropical Diseases (NTD) Programme falls under the Disease Control Department within the Public Health Division of the Ghana Health Service (GHS)
- Key mandates of the NTD Programme
 - i. Mass Drug Administrations (MDAs) for Prophylactic Chemotherapy (PC)
 - ii. Morbidity Management and Disability Prevention (MMDP)
 - iii. Social & Behavior Change Communication (SBCC)



Enablers of Country Ownership

Forming the Right Partnership

- Identifying partners within the Ghana Health Service and other relevant sectors to collaborate with
 - Intra-sectoral and inter-sectoral engagement
- Facilitating the process of engaging all relevant sectors to join in the fight of NTDs
 - e.g., Leading the country to conduct Landscape and Barrier Analysis in the NTDs framework
- Identifying challenges which could be addressed with the right collaborators



Enablers of Country Ownership

High-Level Advocacy/Engagement

- Exploring platforms available to advance the course of cross- and intra-sector coordination
 - e.g., Engaging Senior Managers for buy-in, commitment and support using existing platforms such as Senior Managers Meeting (2x a year), Health Summit, Annual Reviews (National, Regional, District)
- Engaging high-level policy and decision-making authorities at the ministerial level for buy-in and commitment (MOH, MLGRD, MSWR)
- Routine communication and information-sharing on the work of the ICCC at all levels to be an integral part of the health system with respect to NTDs



Enablers of Country Ownership

Resource Mobilization

- Country to own process of funding the ICCC operations through advocacy
 - e.g., Having ICCC well budgeted for under the MOH and GHS budget allocation
- Development of concept notes and proposals to seek funding from partners to further facilitate the work of ICCC towards fully mainstreaming and integrating NTDs into the health system



Enablers of Country Ownership

Monitoring, Evaluation, Research & Learning

- Monitoring the work of the ICCC against set objectives through periodic evaluation sessions
- Documenting lessons for learning
- Data Management - Data collection, processing, dissemination among relevant actors and partners for informed decision-making
- Generation of evidence-based policy reforms and integration advocacy on NTD for use by the ICCC for policy advocacy



Enablers of Country Ownership

Alignment of Expert Committees

- Facilitating and strengthening the alignment of all Expert Committees on NTDs to the ICCC to improve coordination, interventions delivery, etc.
- GOEC and SCH/STH Expert Committees provide expert advice to the NTD Programme
- Communication is important between various structures, and it's critical for alignment with main ICCC to avoid duplication and maximize efforts



Conclusion

- Need to identify cross-sector collaborators and the impact they can make
- Need to streamline functions and roles of various committees to be in line with the main ICCC
- Resource mobilization and data management is fundamental to the work of the ICCC
- Country ownership in shaping cross-sector coordination for the fight against NTD in Ghana is crucial



Thank you



Multisector Coordination Technical Framework

Arielle Dolegui

Senior Technical Advisor, Cross-Sector Coordination – World Vision US



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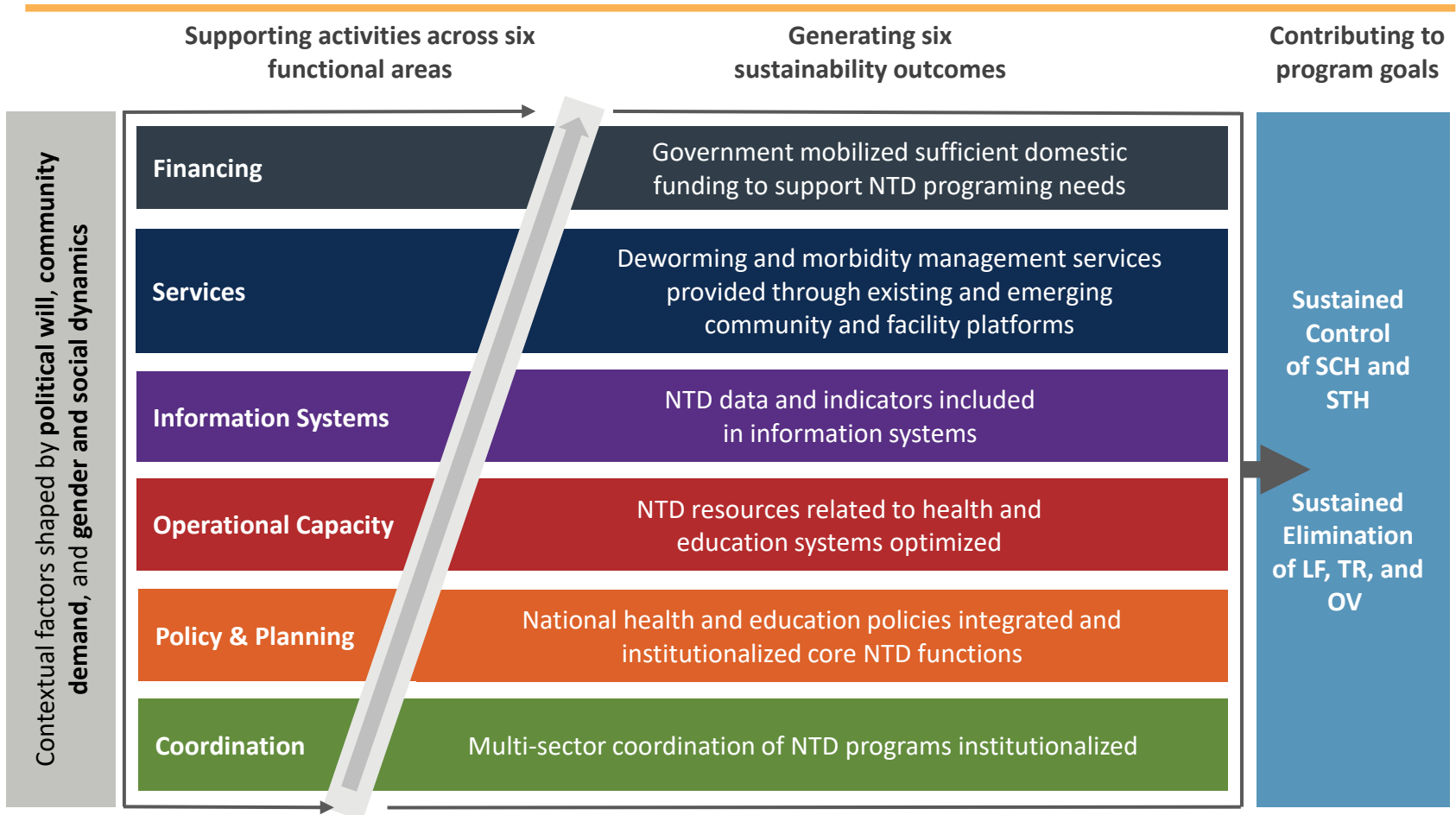
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Presentation Outline

1. Sustainability framework
2. Multisectoral technical approach
 - i. Contextualized inputs
 - ii. Technical framework
 - iii. Key elements
 - iv. Roadmap development framework
 - v. Post roadmap actions and process

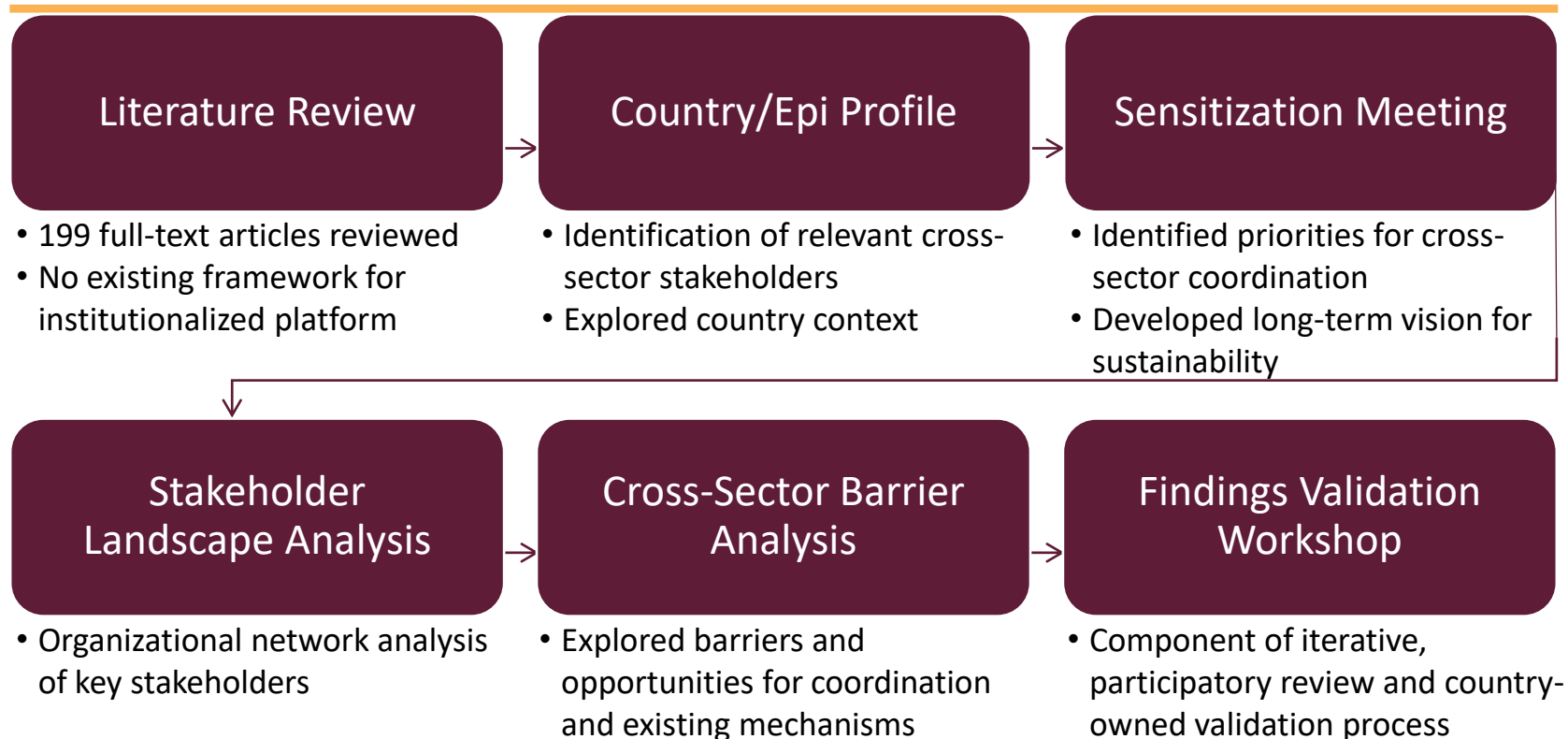
USAID Sustainability Framework



Multisectoral Technical Approach: Overview



Process: Contextualized Inputs



OUTPUT: Contextualized profile of country's cross-sector priorities

Process: Technical Framework

Scenario 1:

Dormant Multisector Platform to Revamp

Country-led process where NTDP and MOH utilized stakeholder mapping and barrier analysis to identify contextual challenges hindering the cross-sector coordination platform. Priorities for the revitalization of a multisector coordination platform are identified. Cross-sector stakeholders contextualized roadmap and TOR to existing challenges and reconstituted membership and governance structure.

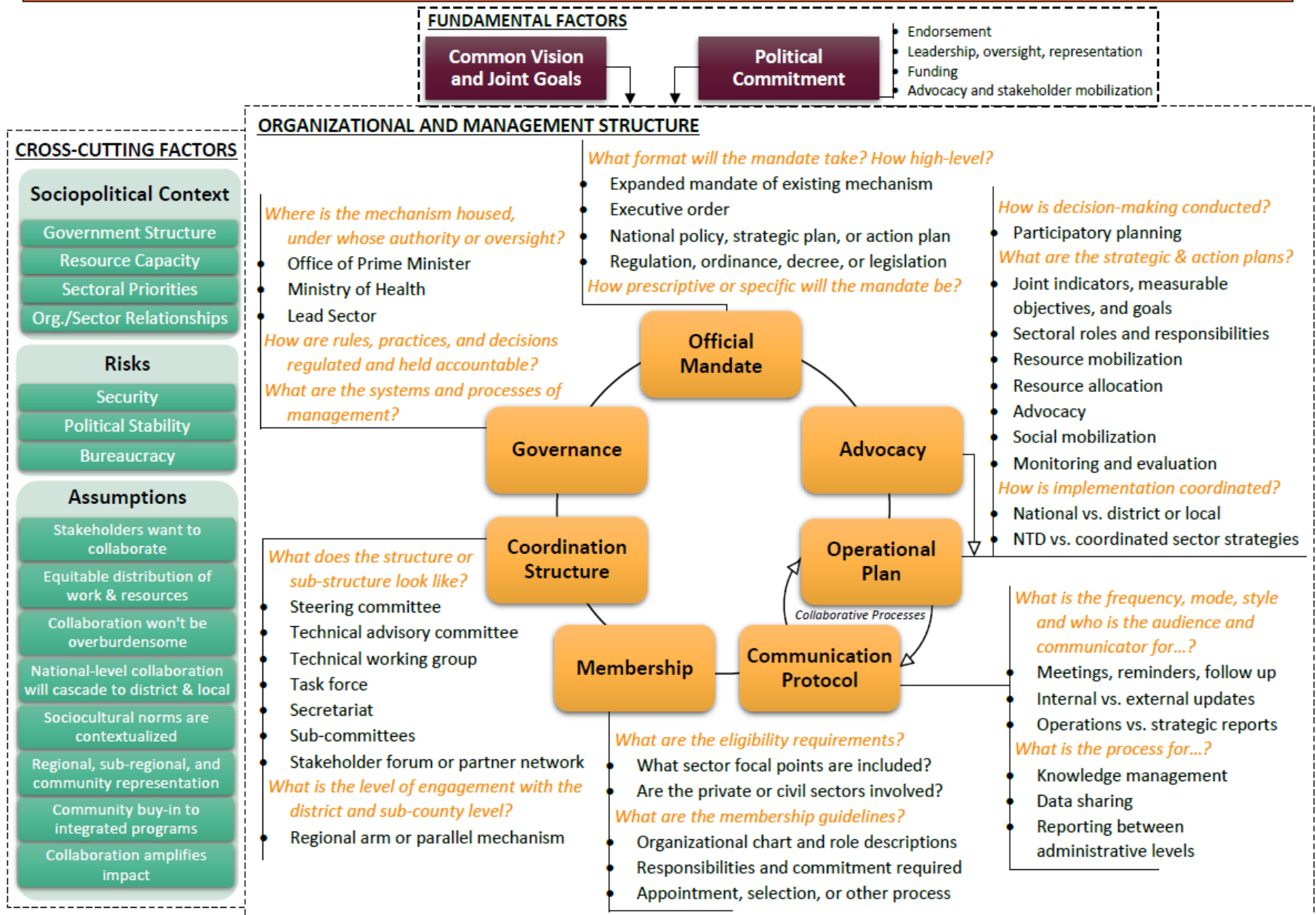
Scenario 2:

New Multisector Platform to Establish

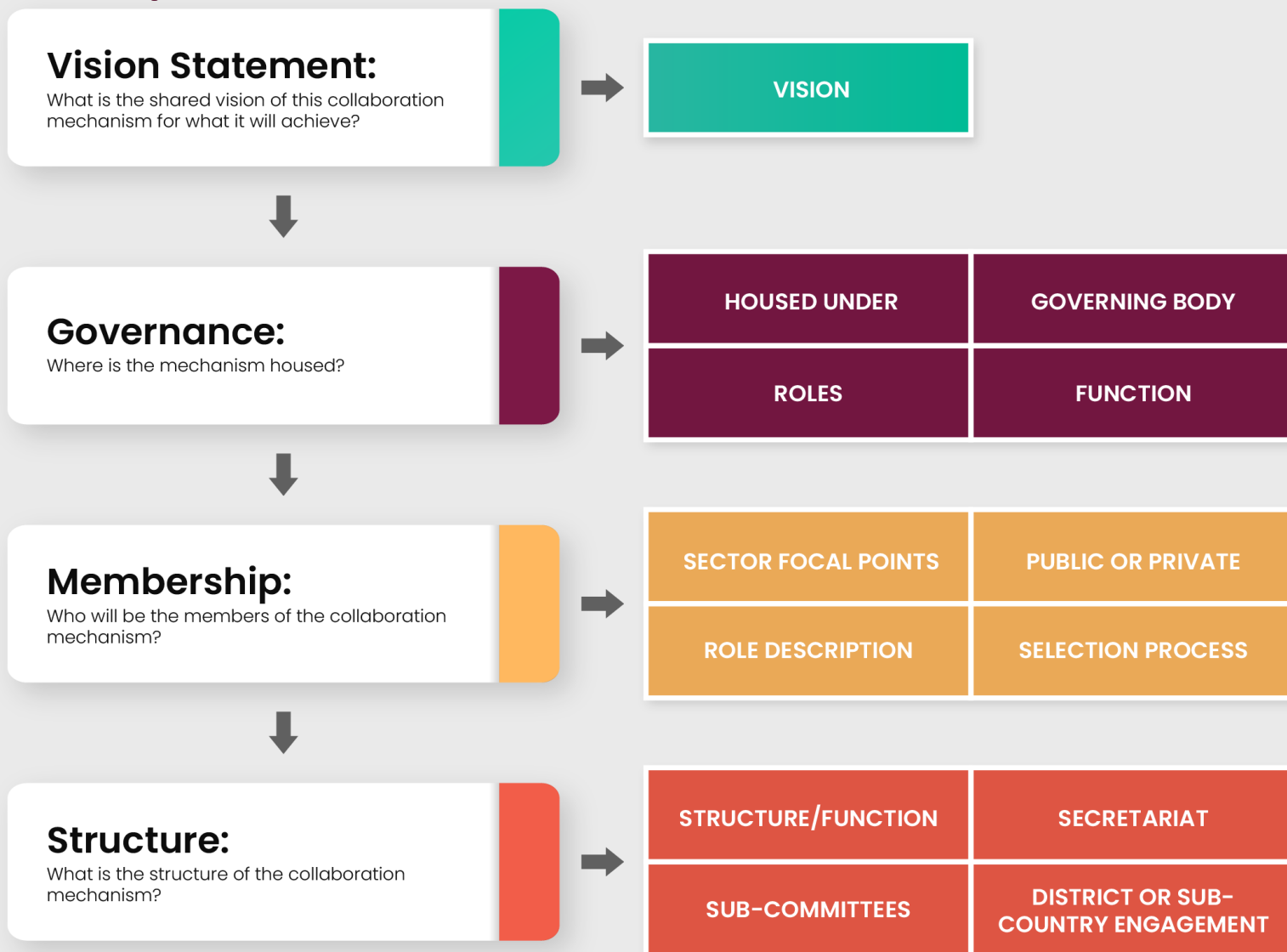
Country-led process where MOH engaged high-level leadership for political buy-in. NTDP prioritizes interventions and define approaches for integration. Cross-sector stakeholders are mobilized to prioritize core NTD functions for collaboration. Landscape and barrier analysis identified challenges and opportunities to garner support from key sectors not currently involved in NTD activities.

OUTPUT: - Roadmap Template
- Key Elements for Cross-Sector Coordination

KEY ELEMENTS FOR AN EFFECTIVE CROSS-SECTOR COLLABORATION MECHANISM



Roadmap Framework



Roadmap Framework

Prioritization:

What are the priorities of the collaboration mechanism by domain?



Objective:

What objectives need to be set per priority to fulfill the desired outcomes?



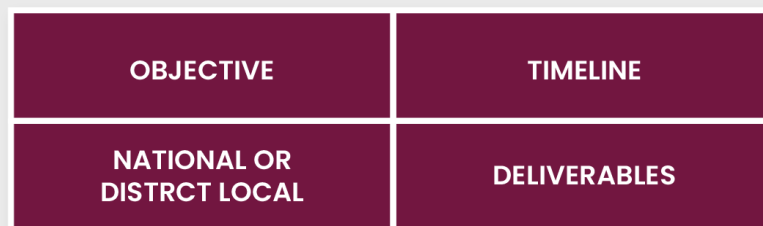
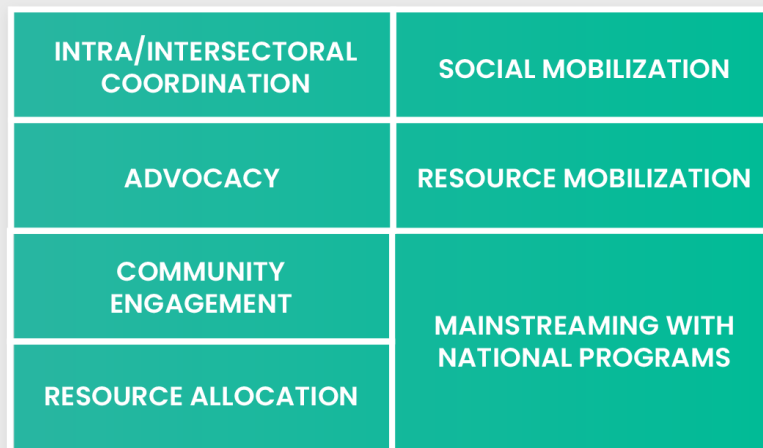
Activities:

What activities need to be done to achieve the objectives?

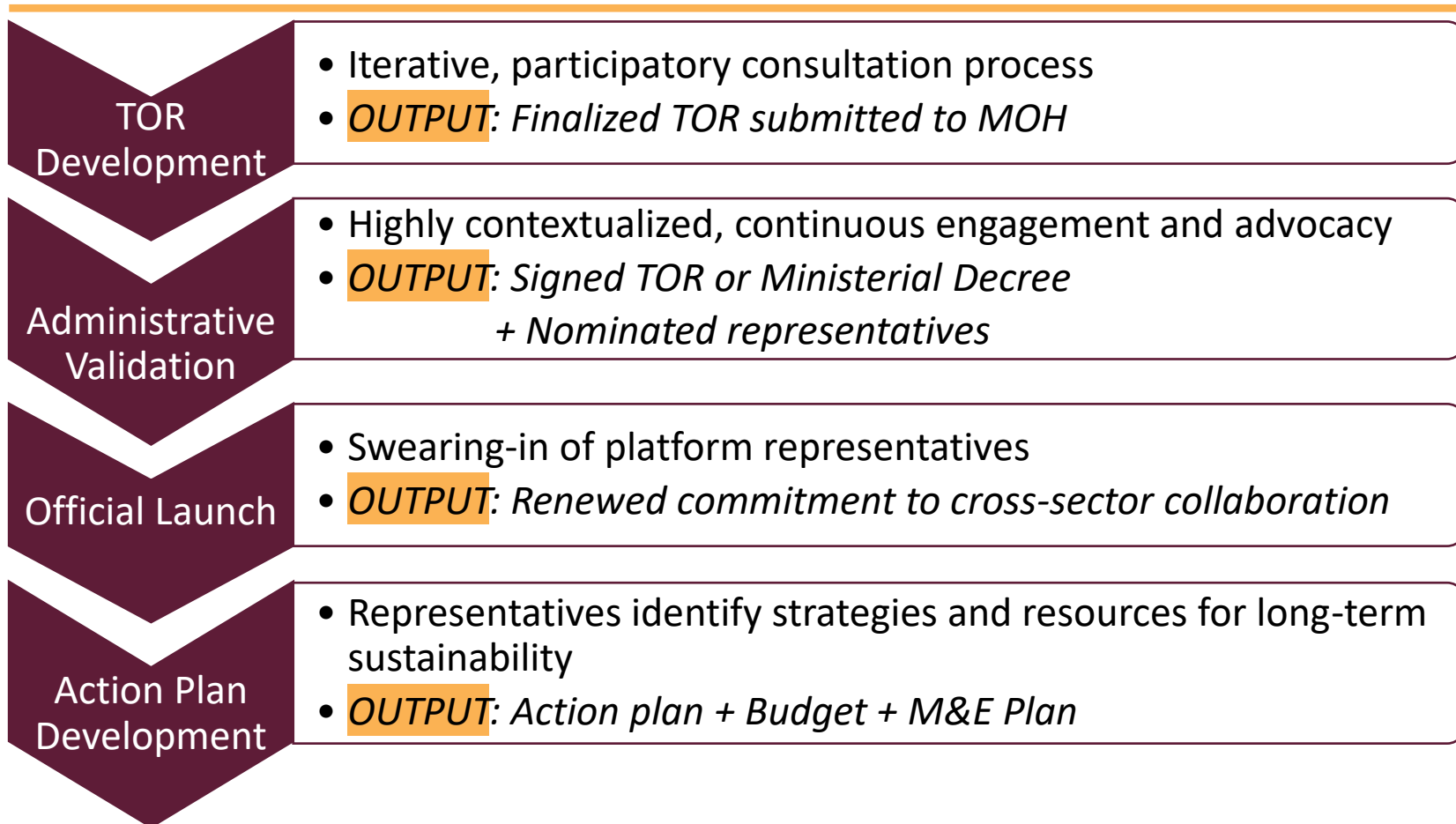


Collaboration:

What are the collaboration processes for the cross-sector mechanism?



Post Roadmap Actions and Process





Thank you!



Technical Application and Consultative Process Used to Revamp the Intra-Country Coordination Committee (ICCC) in Ghana

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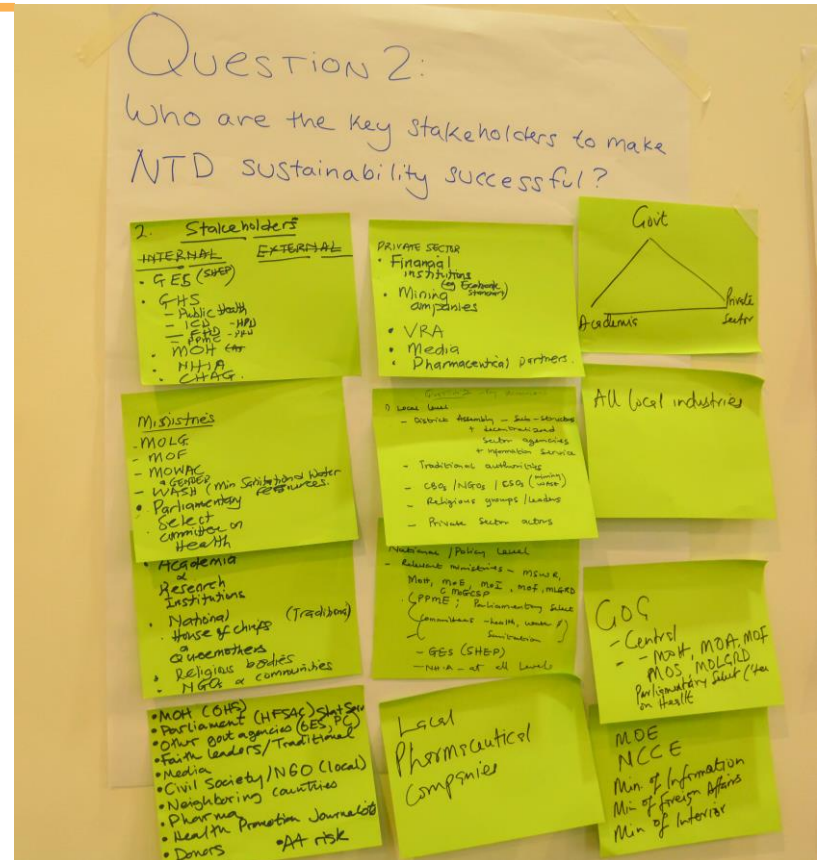
Presentation Outline

- Rationale for Revamping Ghana's Intra-Country Coordination Committee (ICCC)
- Technical inputs- Findings from Landscape and Barrier Analysis
- Roadmap Development
- Post-Roadmap Consultative Processes



Rationale For Revamping Ghana's Intra-Country Coordination Committee (ICCC)

- Stemmed from stakeholder sensitization meeting in May 2019
- Ghana Health Service leadership had expressed the need to revamp the ICCC owing to its importance for NTD programming
- It is in line with the Ghana Beyond Aid agenda of the country
- It is in line with the USAID Sustainability Framework (mainstreaming NTDs into health system)



Technical Inputs

Landscape and Barrier Analysis

Ghana Respondents (n=41)

Ministries

MOH

NTD P

Buruli

DCD

NMCP

MNCH

Health Prom.

Nutrition

Child Health

PPME

Region Health Dir

District Health Dir

MESTI

**MWR &
Sanitation**

CWSA

GES-SHEP

CDA

UN

WHO

UNICEF

Coordinating Bodies

CONIWAS

Intervention
Forum

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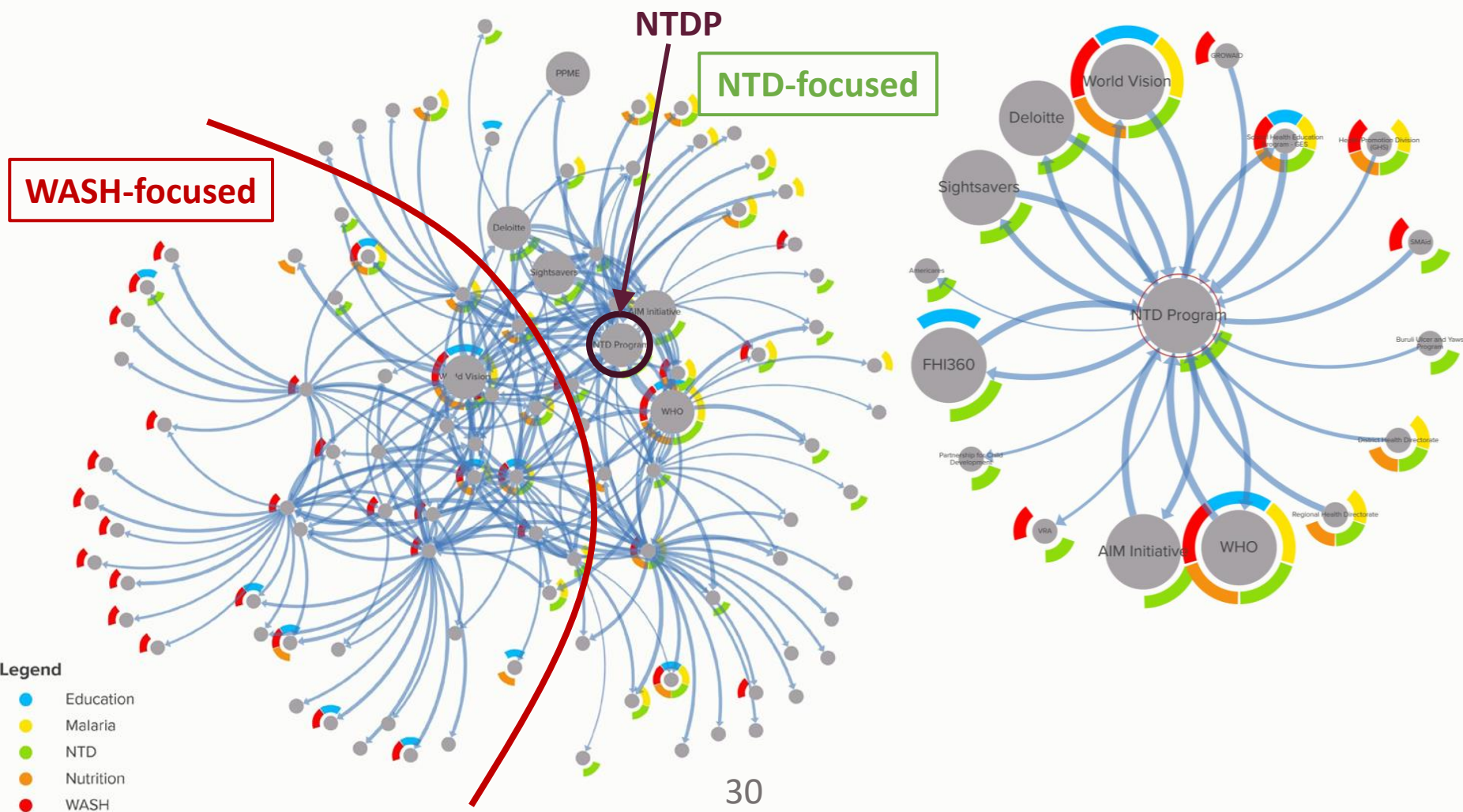
New Energy

Advisory

NTD Ambassador

Noguchi Memorial Medical Research
Institute

Organisational Network Analysis



Landscape and Barrier Analyses Key Findings

BARRIERS	OPPORTUNITIES
Dormant coordination mechanism on NTDs resulting in multiple planning processes that are sometimes counterproductive	Ghana's decentralized health system can support collaboration between GHS units at the Regional and District level (more easily than at the national level), the structure exists and can be leveraged
Limited advocacy and communications strategy on NTDs resulting in missed opportunities to raise awareness/understanding of NTDs and their impact on public health and economic growth	Strategic communication and advocacy at select meetings can help garner support for NTD elimination and control—e.g., the annual Health Summit, annual GHS Program Reviews, and public health retreats
Fragmentation of NTD program limited resources (main & 3 other NTD programs)	The profile of NTD Program can be raised by joining existing coordination groups like CONIWAS and malaria coordinating groups
Limited national level coordination of regional programming resulting in missed chances to collaborate with other mass health campaigns	Revision of nurse/midwife pre-service training curricula can create wider understanding of NTD messaging, management, and control without the need for costly in-service training
Low visibility of NTD profile and awareness in the country and limited representation of NTD functions at strategic coordinating groups	Linking more deeply to Ghana's strong monitoring system (routine data and surveillance) could help increase awareness/profile of NTD
Relevant partners from the WASH, Malaria, Nutrition, and Health Promotion are not routinely participate and/or advise on how their programs could support the NTD program	Research institutions interested in partnership with the NTD program can provide high level technical support/ advice on best approaches to control schistosomiasis and STH in the Ghanaian context.

Consultative Processes



- **February 2020** – A two-day dissemination and validation meeting of Landscape and Barrier Analysis report using group modelling discussions to define Ghana’s cross-sectoral approaches
- Inputs generated from dissemination and validation workshop served as the core resource for the roadmap development workshop
- **February 2020** – A multisector workshop organized for the development of ICCC roadmap
- Key stakeholders present were from Ministry of Sanitation and Water Resources (MSWR), Health Promotion Division, Ghana Education Service-School Health Education Program, Policy Planning Monitoring and Evaluation Division, NTD PC/CM programs

Roadmap Process

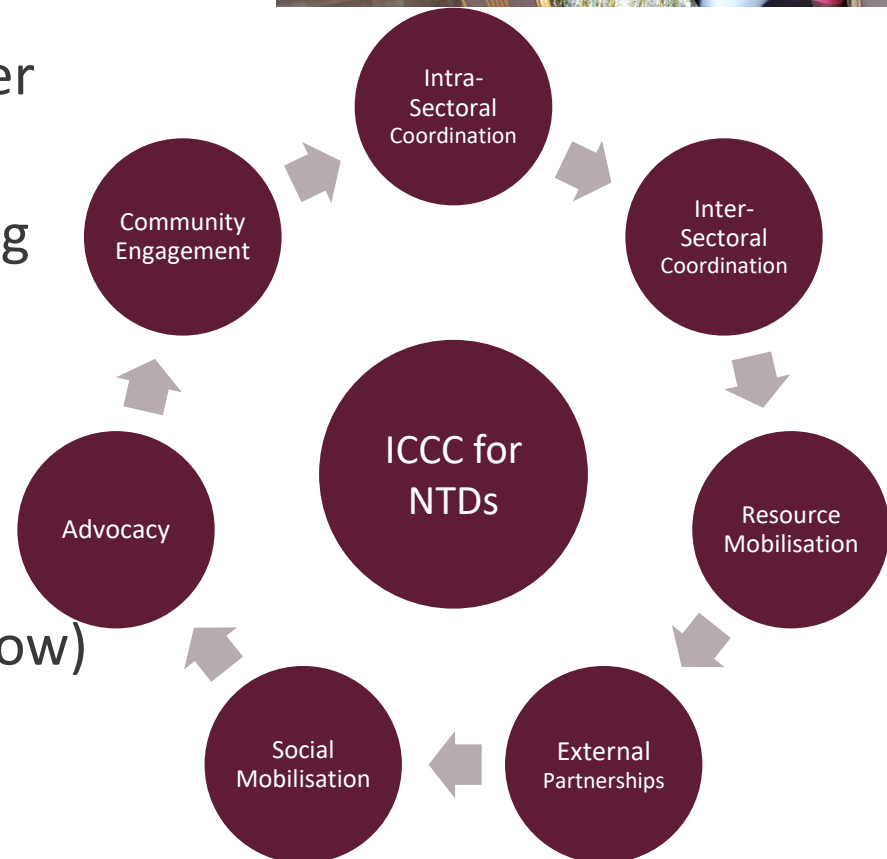
Governance Structure

- ICCC Shared Vision
- Membership – using stakeholder mapping
- ICCC mandate discussion – using Barrier and Opportunities framework

- Organisational Structure

Prioritization Setting

- (Why, Who, Where, When & How)



Roadmap: Workplans and Budgets

Development of 1st draft ICCC workplans and budgets

- Identification of key interventions under prioritized objectives by domain
- Key deliverables
- Priority (short, medium, or long term)
- Responsibility in leading the intervention
- Funding source

GHANA INTRA-COUNTRY COORDINATING COMMITTEE (ICCC) FOR
NEGLECTED TROPICAL DISEASES

TERMS OF REFERENCE



MINISTRY OF HEALTH



April, 2020

Declaration

This is the Terms of Reference (TOR) for the Intra-Country Coordinating Committee (ICCC) of Neglected Tropical Diseases Programmes in Ghana. The Terms of reference aims to guide the Intra-Country Coordinating Committee (ICCC) in the coordination of inter cross-sectoral programming of Neglected Tropical Diseases (NTDs) Programmes in Ghana. The purpose of the ICCC is to provide advisory support for Coordination, Advocacy, Communication and Resource mobilization activities for the elimination and control of NTDs in Ghana. The Intended users of this TOR are all members of the ICCC and NTD Programme Managers in Ghana Health Service/Ministry of Health.

This TOR is approved and authorised by the: Minister of Health

Hon. Kwaku Agyeman-Manu

Signed:

TOR Development

February
2020

Review of 1st draft Terms of Reference (TOR) by a smaller cross-sector stakeholder group

March
2020

Finalization of TOR with key inputs from reviewers

April
2020

Approval of TOR by the NTDP Managers

Development of a concept note on revamping to the Director General of the GHS by NTDP Managers

Submission of TOR for review by the Director General of the GHS and onward submission to the Minister of Health

Approval to Relaunch

June
2020

Minister of Health approved for the ICCC to be revamped

Sept
2020

Nomination letters of key representatives from different sectors to serve on ICCC sent by the Minister of Health to all sectors proposed to serve on ICCC

Oct
2020

Orientation of ICCC members and reviewing and updating of ICCC workplans and budgets

Official relaunch of ICCC by the Minister of Health



Thank you



Intra-Country Coordination Committee (ICCC) Cross-Collaborative Approaches to Oversee NTD Programming and Mainstreaming of NTD Interventions within Ghana's Health System

Dr. Hafez Adam Taher

**Chairman, Ghana Intra-Country Coordination Committee
(ICCC) for NTDs**

**USAID Global Health Science and Practice Technical Exchange (GHTechX) Conference
April 2021**



WHO 2021-2030 Roadmap For Neglected Tropical Diseases

Overarching global targets for 2030²

90%³

Percentage reduction in people requiring interventions against neglected tropical diseases

75%

Percentage reduction in disability-adjusted life years related to neglected tropical diseases

100

Number of countries having eliminated at least one neglected tropical disease

2

Number of neglected tropical diseases eradicated

Cross-cutting targets for 2030

Integrated approaches



75%

Integrated treatment coverage index for preventive chemotherapy

40

Number of countries that adopt and implement integrated skin neglected tropical disease strategies

Multisectoral coordination



100%

Access to at least basic water supply, sanitation and hygiene in areas endemic for neglected tropical diseases – to achieve targets 6.1 and 6.2 of Sustainable Development Goal 6

90%

Share of the population at risk

Universal health coverage



90%

Share of countries including neglected tropical disease interventions in their package of essential services and budgeting for them

90%

Share of countries with guidelines for management of neglected tropical

Country ownership



90%

Share of countries reporting on all relevant endemic neglected tropical diseases

90%

Share of countries collecting and reporting data on neglected tropical diseases disaggregated by gender

Ghana's ICCC For NTDs Overview



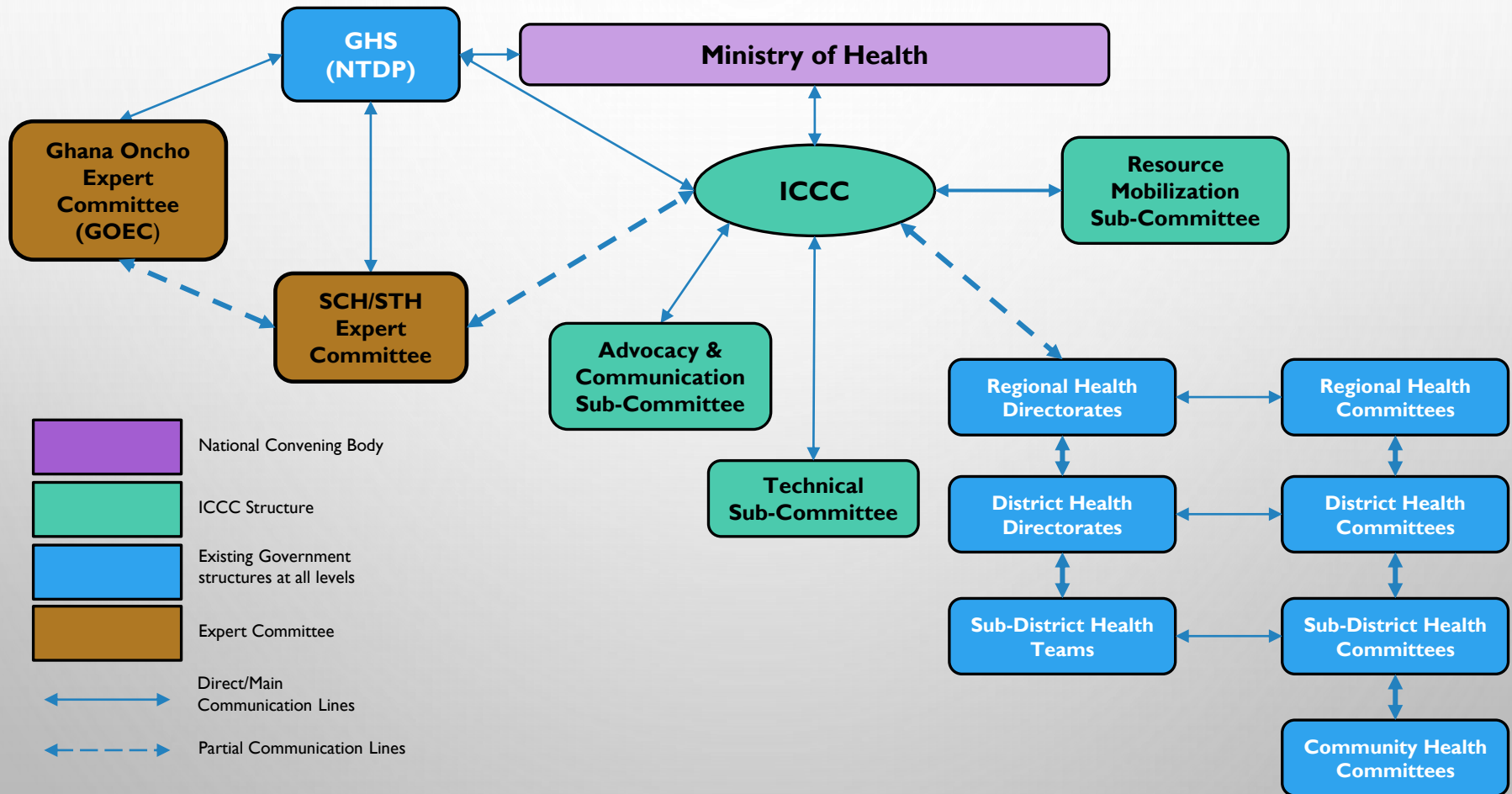
- Ghana's Intra-Country Coordination Committee (ICCC) for NTDs is an advisory body on neglected tropical diseases
- Prior to revamping the ICCC in October 2020, the existing ICCC for NTDs had been dormant since 2018 in delivering its core mandates due to the absence of
 - A clear coordination mechanism
 - A detailed work plan to guide its implementation.
- Revamping of the ICCC would allow for inclusion of all relevant sectors

Composition and Governance Structure



- Members of the ICCC are drawn from several different sectors including education, finance, agriculture, private sector, research, academia, media, water, sanitation and hygiene (WASH), and CSOs
- The Ministry of Health hosts and chairs the ICCC, and the NTDP of the Ghana Health Service provides secretarial support
- Three (3) sub-committees sit under the ICCC governance structure:
 - Technical
 - Advocacy, Communication and Social Mobilization (ACSM)
 - Resource Mobilization

ICCC Governance Structure Organogram





Objectives of the ICCC

- To advise the program on all technical issues pertaining to the elimination of NTDs
- To provide overall oversight in ensuring cross-sector coordination and collaboration for NTD programmes in Ghana
- To provide national advisory on integrating NTD programming, resource mobilization and advocacy into the national health system for sustainability
- To oversee the implementation and monitoring of the NTD sustainability plan and priorities



Cross-Collaborative Approaches

- **High level engagement and advocacy at different sector platforms**
 - E.g., ICCC sub-committee on health supported the 2021 World NTD Day celebration with advocacy and key messaging
 - NTDs now KPIs for District Directors of Health – in progress, etc.
- **Culture of information-sharing from sectors:** This facilitates the identification of opportunities within sectors relevant to NTDs for integration
- **Data review for integration:** The ICCC is currently looking at NTDs and WASH data to foster data merge for informed decision making
 - E.g., a data merge can facilitate discussion on using NTD endemicity for allocating WASH infrastructure at the community level

Cross-Collaborative Approaches



- **Financing/resource mobilization:** Interrogating sector budgets and advocating for the inclusion of NTDs into sector budgets
- **Reviews and evaluations:** To be part of programme annual planning and review to appreciate milestones, challenges and charting a positive way forward
- **Learning events:** Seek to participate in learning events of all relevant sectors with respect to NTDs and continue to advocate for cross-sector coordination and mainstreaming of NTD interventions to other sector routine interventions



Thank you

Q&A